

Recommendation(s)

The Board is asked to:

- consider the need for a 'Health in all Policies' approach workshop for members.
- consider and approve the proposal of a joint City and Hackney workshop in developing the JHWBS priorities.
- consider and approve associated timelines for the development of the JHWBS.
- to note the progress update from City and Hackney's Health Inequalities Steering Group.

Main Report

Background

1. In September 2020, the Health and Wellbeing Board (HWBB) endorsed the recommendation to use the King's Fund population health framework to support co-ordinated local action to tackle health inequalities, and to guide the development of the JHWBS. Further, it was endorsed that a 'health in all policies' approach should be adopted to help inform the priorities for the 2021–24 JHWBS.
2. An engagement session was held with the HWBB on 10 November 2020. The outcomes from the session were:
 - agreement to extend and align the sign-off date with Hackney's JHWBS development (November 2021)
 - agreement to co-ordinate and work with Hackney on engagement and key areas of crossover between the two JHWB strategies
 - consensus that engagement for the strategy must be far-reaching, ensuring that methods are used to engage with hard-to-reach groups.

Current Position

'Health in all policies' approach

3. Hackney Public Health team are proposing the delivery of an externally facilitated development workshop for the Hackney Health and Wellbeing Board members to ensure that an agreed set of local principles and vision are established for the Board to develop its wider remit to address the wider determinants of health within a population health framework.
4. The workshop would provide a space for members to consider how they will work together as a board, and with wider partners, to further embed a Health in all Policies approach to improve population health and tackle health inequalities at a local level.

5. This report would ask the members to consider if it would be of value to undertake a City HWBB development workshop.

Proposals for developing the new JHWBS

Joint prioritisation workshop – April 2021

6. This report is proposing the delivery of a joint workshop to bring together members from both the City and Hackney's Health and Wellbeing Boards, plus key stakeholders (including C&H Health Inequalities Steering Group members), to agree on a strategic framework for improving population health through two new JHWBS's.
7. Prior to this workshop, the Health and Wellbeing Advisory Group (the working group) will review the local, regional and national data on health inequalities, as well as evidence on effective interventions for reducing inequalities through local action (in collaboration with City and Hackney Health Inequalities Steering Group). The working group will also review existing community and resident insight in relation to health inequalities in City, including insight gathered throughout the current pandemic. This insight and intelligence will be presented to delegates at the prioritisation workshop.
8. Using this information as a starting point, the workshop will focus on developing draft priorities for both City of London and Hackney JHWBS's.

Table 1: Proposed prioritisation workshop overview

Workshop attendees	Hackney Strategy Working Group members Health and Wellbeing Advisory Group (City) Health and Wellbeing Board members (City and Hackney) City and Hackney Health Inequalities Steering Group members +Others TBC
Proposed facilitator	Kings Fund (potentially with support from HI Steering Group members)
Proposed timing	April 2020
Workshop objectives	<ol style="list-style-type: none">1. Review local, regional and national evidence against the four pillars of the population health framework2. Review relevant community and resident insight3. Agree a strategic framework and specific priorities in relation to the JHWBS (City and Hackney split for this part of the workshop)
Anticipated outputs	Strategic framework developed Two sets of draft priorities for City and Hackney Health and Wellbeing Strategies

Table 2: Draft workshop agenda

Timings	Outline
10 minutes	Welcome from Chairs of City and Hackney's Health and Wellbeing Boards
10 minutes	Introduction to workshop <ul style="list-style-type: none"> • Purpose and aims • Anticipated outputs of workshop
30 minutes	City and Hackney Health and Wellbeing Strategy <ul style="list-style-type: none"> • Health and Wellbeing Strategy overview. • Previous strategy priorities that City and Hackney have focused on. • City and Hackney's JHWBS project plan. City and Hackney Health Inequalities Steering Group <ul style="list-style-type: none"> • HI Steering Group to present work to date, and how this links in with JHWBS development.
1 hour	Reviewing the local and national evidence <ul style="list-style-type: none"> • Presentation of data and insights from evidence synthesis
15 minutes	Break
30 minutes	Kings Fund presentation <ul style="list-style-type: none"> • Overview of Kings Fund Population Health Framework • Using the framework as a tool for developing strategy priorities
1 hour	Exercise (split in City and Hackney groups) <ul style="list-style-type: none"> • Development of draft priorities using the Kings Fund Population Health Framework <i>Reconvene as a full group</i> <ul style="list-style-type: none"> • Review priorities and agree strategic framework • Stakeholder mapping (draft stakeholder map shared, ask members if any missing)
10 minutes	Next steps <ul style="list-style-type: none"> • Agree next steps for strategy progress

Engagement – Summer 2021

9. After the initial draft priorities have been defined through the workshop and early stakeholder engagement, work will begin with local communities to develop an agreed set of priorities. We will begin this process by working with communities and stakeholders to review the evidence and refine the draft priorities and possible actions related to these priorities together.

10. City of London's strategy working group will work within the principles of the City and Hackney Co-production Charter to design the engagement framework, deliver resident and stakeholder engagement activity, and collaborate in refining the strategic priorities.
11. Strategy engagement work will build on existing assets and resident engagement/involvement mechanisms (e.g., Neighbourhood conversations, HCVS networks, Integrated Care Communications and Engagement Enabler Group).
12. We anticipate that these engagement activities will be delivered over the summer months through face to face and online activities, as COVID-19 guidelines allow.

Draft strategy writeup- August 2021

13. After the engagement phase ends, City of London officers will write and design the draft strategy. It is anticipated that it will take one month to write the draft strategy. We will work with the community and stakeholders to ensure that the draft strategies are reflective of the community conversations that took place during the engagement phase. Completed draft strategies will be presented to HWBB members for sign off. Final amendments will be made to the draft strategy before formal consultation, based on feedback received.

Formal consultation- September- October 2021

14. The formal consultation of both JHWBS's will take place over a two-month period, it is anticipated that this will take place in September and October 2021. A consultation communication plan will be developed in advance of this timeline and shared with the members of the HWBB.
15. Virtual methods of consultation and engagement are likely to be used as part of developing the strategies. The scale of virtual consultation will depend on the COVID-19 guidance at the time. However, the working group will ensure that there are a range of inclusive ways for local people to get involved in developing the strategy, wherever possible.
16. Consultation responses will be collected and analysed by the working group, and where appropriate, the strategies will be amended to incorporate the feedback provided after the consultation period ends.

Final writeup and sign off - November 2021

17. Both strategies will be edited in early November 2021 and sent for final approval to the Director of Public Health, the HWBB members, and relevant committees.

City and Hackney Health Inequalities Steering Group - progress update

18. The HI Steering Group has been convened to provide a focal point for collective, system-wide action to address health inequalities that have been starkly exposed by the coronavirus pandemic. A briefing note summarising the remit and membership of the Steering Group is attached as appendix 1.
19. The draft objectives of the steering group are to:
- collect and monitor information about health inequalities in the City and Hackney and the actions being taken to address these
 - help prioritise further measures needed to prevent, and reverse existing, health inequalities (in the short and long-term)
 - mobilise local action by working in partnership to influence decisions and empower others to act
 - use our collective resources to support the effective delivery of priority actions to reduce health inequalities.
20. The HI Steering Group's immediate priority is to mitigate further health inequalities impacts of COVID-19 through coordinated local action. Longer-term priorities for tackling health inequalities will be developed in partnership with the HWBB. The HI Steering Group will work closely with the working group to support the strategy development process, for example by sharing relevant resources:
- an up-to-date evidence base of health inequalities in the City and Hackney (the COVID-19 inequalities evidence pack has recently been updated and is available on request)
 - a framework for meaningful resident engagement and involvement (building on the Co-production Charter), currently in development
 - expert facilitation support engaged to shape the local response to tackling health inequalities (e.g. from the LGA and The King's Fund).
21. The HI Steering Group has met twice so far - the inaugural meeting took place in early November 2020, and a part 1 prioritisation and action planning workshop was held in mid-December. A part 2 workshop is scheduled for early February to finalise the work plan for the HI Steering Group for the next 9-12 months.
22. Regular updates on the work of the HI Steering Group will be presented to the HWBB. It is anticipated that the work of the HI Steering Group and the HWBB will increasingly align over time, and the scope and remit of the HI Steering Group will need to be kept under constant review in light of this.

Corporate & Strategic Implications

23. The JHWBS aligns with and will support the following outcomes of the Corporate Plan:

Contribute to a flourishing society

1. People are safe and feel safe
2. People enjoy good health and wellbeing

3. People have equal opportunities to enrich their lives and reach their full potential
4. Communities are cohesive and have the facilities they need

Support a thriving economy

5. Businesses are trusted and socially and environmentally responsible
8. We have access to the skills and talent we need

Shape outstanding environments

9. We are digitally and physically well-connected and responsive
11. We have clean air, land and water and a thriving and sustainable natural environment
12. Our spaces are secure, resilient and well-maintained

Equalities implications

24. The JHWBS will be developed through an explicit inequalities lens – to ensure that sufficient focus is placed on inequalities that have deepened as a result of COVID-19 (for example, linked to ethnicity and deprivation), and that our plans are broadened to directly address the needs of vulnerable groups that have not been prioritised previously (such as people living in insecure, overcrowded accommodation who are at increased risk of infection and may have limited access to services).
25. The JHWBS will have strategic support from the City and Hackney Health Inequalities Steering Group and an Equalities Impact Assessment will be undertaken.

Conclusion

26. Members are asked to consider whether it would be of value for the City HWBB to set up a development workshop – in line with the one planned for the Hackney HWBB. Further, members are asked to consider and approve the joint City and Hackney workshop in developing the JHWBS priorities, and the proposed timeline for development.

Appendices

- Appendix 1: Tackling health inequalities in the City and Hackney – Briefing note November 2020

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